AGS Bench to Bedside – What Does Scientific Workforce Diversity Have to Do With It?

Marie A. Bernard, M.D. NIH Chief Officer for Scientific Workforce Diversity

October 17, 2021





The Need for Diverse Perspectives in Science



Why Diversity Matters More Productive Collaborations

Homophily (researchers publishing with co-authors of the same ethnicity) associated with publication in lower-impact journals, with fewer citations

Mean and Standard Deviations of Statistics for Multi-Authored Publications

Statistics	Two-authored	Three- authored	Four- authored	Ten-authored
Same ethnicity (All Authors)	0.43 (0.49)	0.15 (0.36)	0.08 (0.26)	NS*
Homophily Index	0.70 (0.25)	0.54 (0.22)	0.46 (0.20)	0.27 (0.14)
Impact Factor	2.32 (2.90)	2.59 (3.00)	2.90 (3.23)	4.57 (4.68)

^{*}NS - Not Stated

Freeman & Huang (2015). Collaborating with people like me: ethnic co-authorship within the US. Journal of Labor Economics 33(3): S289-S318.

Why Diversity Matters Improved Science

A study of 2.5 million scientific papers shows various types of diversity leads to higher impact factor publications & greater number of citations

Independent Variables	Dependent Variables		
	Impact Factor	Citation Percentile	
Lack of Ethnic Diversity Homophily Factor	153*** (.042)	833** (.422)	
Geographic Diversity Number of Addresses on Paper	.044*** (.006)	.346*** (.061)	
Information Diversity Number of References on Paper	.015*** (.001)	.400*** (.012)	

Note: Sample presented from PubMed for 4-authored papers. Most findings are similarly significant across 2-authored and 3-authored papers for PubMed and Web of Science.

Freeman & Huang (2015). Collaborating with people like me: ethnic co-authorship within the US. Journal of Labor Economics 33(3): S289-S318.

Why Focus on Scientific Workforce Diversity?

- Bird song was initially a male dominated scientific area
- It was thought that bird song followed particular patterns, based on studies of male birds
- Female scientists found gender-based differences in bird song



Haynes et al. The role of diversity in science: a case study of women advancing female birdsong research. Animal Behaviour Volume 168, October 2020, Pages 19-24.

Chief Officer for Scientific Workforce Diversity (COSWD)

MISSION

To lead the science of scientific workforce diversity, working across NIH and beyond to foster diversity, equity, and inclusion, enhancing creativity and innovation of science.

GOAL

To be the NIH scientific leader in creating cultures of inclusive excellence, allowing NIH and NIH-funded institutions to benefit from a full range of talent.



- Build the evidence using the NIH as a test bed for innovative scientific programs.
- Disseminate the evidence through work with the full scientific community, from trainees to established tenured scientists.
- Act on the evidence piloting integrated, institution-wide systems to address bias, faculty equity, mentoring, and work/life issues.



Underrepresented Populations in the U.S. Biomedical, Clinical, Behavioral and Social Sciences Research Enterprise

- Individuals from racial and ethnic groups that have been shown by the National Science Foundation to be underrepresented in health-related sciences on a national basis
- Individuals with disabilities
- Individuals from disadvantaged backgrounds*
- Women at the graduate level and beyond in scientific fields

^{*}Includes rural background when combined with at least 1 other factor https://grants.nih.gov/grants/guide/notice-files/NOT-OD-20-031.html.

Overlap between UNITE and COSWD

UNITE

Addressing Systemic Racism

COSWD

Addressing full diversity of the scientific workforce



NIH UNITE Initiative

The NIH UNITE Initiative



- Events of 2020 brought into sharp relief the ongoing reality of racial injustice in our country, and the responsibility of all of us to address this issue
- A series of intense Institute and Center Director meeting discussions were held to identify initial issues
- Two self-assembled affinity groups at NIH (8CRE, AA/B Scientists) and the Anti-Harassment SC met with NIH leadership for candid discussions that informed next steps
- We have arrived at a shared commitment to address structural racism: we must not allow this pivotal moment to pass



The NIH UNITE Initiative



- Understanding stakeholder experiences through listening and learning
- New research on health disparities/minority health/health equity
- Improving the NIH Culture and Structure for Equity, Inclusion, and Excellence
- Transparency, communication, and accountability with our internal and external stakeholders
- <u>Extramural Research Ecosystem: Changing Policy, Culture, and Structure to Promote Workforce Diversity</u>



Initial UNITE Recommendations



 Publicly commit to identifying and correcting any NIH policies or practices that may have helped to perpetuate structural racism

Acknowledgement



"To those individuals in the biomedical research enterprise who have endured disadvantages due to structural racism, I am truly sorry.

NIH is committed to instituting new ways to support diversity, equity, and inclusion, and identifying and dismantling any policies and practices at our own agency that may harm our workforce and our science."

Francis S. Collins, M.D., Ph.D., NIH Director

https://www.nih.gov/ending-structural-racism



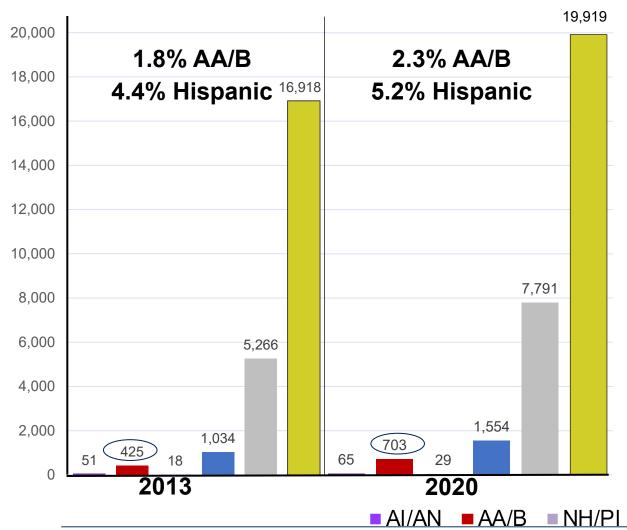
Initial UNITE Recommendations and Actions



- Publicly commit to identifying and correcting any NIH policies or practices that may have helped to perpetuate structural racism – Published 3/1/21
- Continue to aggressively implement approaches to address the "Ginther Gap" and enhance portfolio diversity

R01eq Applicants and Funding Rates Type 1 and Type 2: FY2013 and FY2020 (by Race/Ethnicity)

Number of Applicants

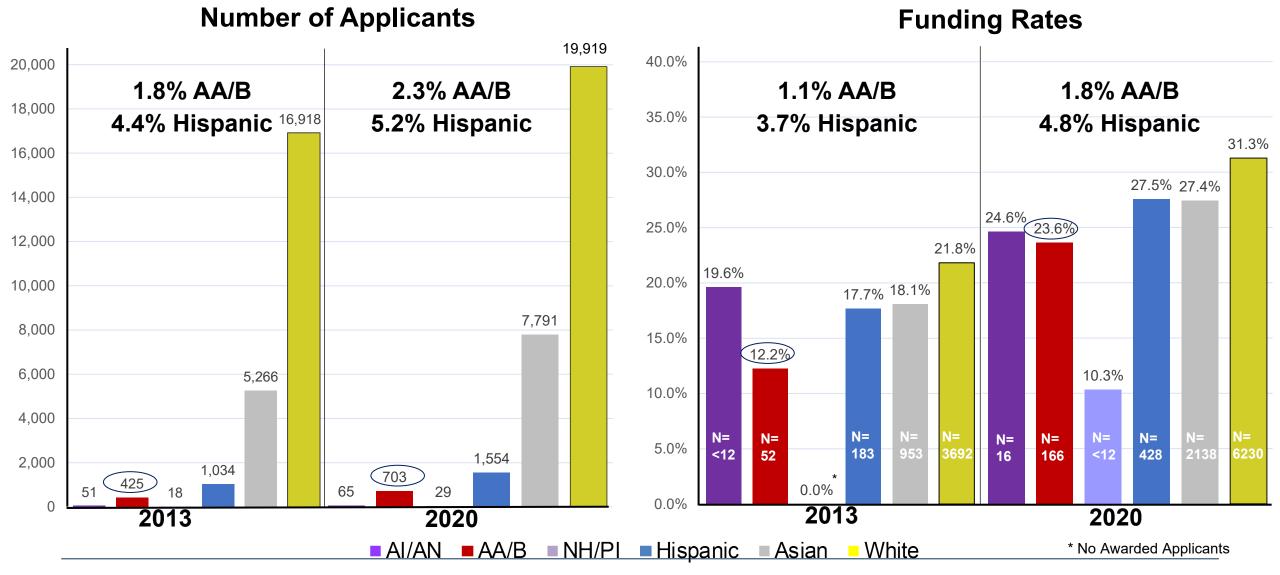




* No Awarded Applicants

■ Hispanic
■ Asian
■ White

R01eq Applicants and Funding Rates Type 1 and Type 2: FY2013 and FY2020 (by Race/Ethnicity)





Initial UNITE Recommendations and Actions



- Publicly commit to identifying and correcting any NIH policies or practices that may have helped to perpetuate structural racism – Published 3/1/21
- Continue to aggressively implement approaches to address the "Ginther Gap" and enhance portfolio diversity - Ongoing
- Launch a multi-phased, -tiered, and -integrated Common Fund Initiative focused on transformative health disparities research initiatives to reduce health disparities/ inequities



Action



NIH Common Fund Transformative Research to Address Health Disparities and Advance Health Equity

Two FOAs released 3/26/21:

- 1) RFA-RM-21-021 Transformative Research to Address Health Disparities and Advance Health Equity (U01 Clinical Trial Allowed) https://grants.nih.gov/grants/guide/rfa-files/RFA-RM-21-021.html
- 2) RFA-RM-21-022 Transformative Research to Address Health Disparities and Advance Health Equity at Minority Serving Institutions (U01 Clinical Trial Allowed) https://grants.nih.gov/grants/guide/rfa-files/RFA-RM-21-022.html



Action



NIH Common Fund Transformative Research to Address Health Disparities and Advance Health Equity – Committed up to \$58M

Two FOAs released 3/26/21: 11 awards announced 10/13/21

- 1) RFA-RM-21-021 Transformative Research to Address Health Disparities and Advance Health Equity (U01 Clinical Trial Allowed) 6 awards
- RFA-RM-21-022 Transformative Research to Address Health Disparities and Advance Health Equity at Minority Serving Institutions (U01 Clinical Trial Allowed) - 5 awards; additional competition FY 22



Initial UNITE Recommendations and Actions



- Publicly commit to identifying and correcting any NIH policies or practices that may have helped to perpetuate structural racism – Published 3/1/21
- Continue to aggressively implement approaches to address the "Ginther Gap" and enhance portfolio diversity - Ongoing
- Launch a multi-phased, -tiered, and -integrated Common Fund Initiative focused on transformative health disparities research initiatives to reduce health disparities/ inequities – *Implemented*
- Ensure a robust NIH Enterprise-wide commitment to support the NIMHD FOA focused on the effects of structural racism and discrimination on health disparities/ inequities; encourage funding levels that are commensurate with overall IC resources

Action



Funding Opportunity Title	Understanding and Addressing the Impact of Structural Racism and Discrimination on Minority Health and Health Disparities (R01 Clinical Trial Optional)		
Activity Code	R01 Research Project Grant		
Announcement Type	New	With the commitment of up to	
Related Notices	None	\$30.8 M by 25 ICOs:	
Funding Opportunity Announcement (FOA) Number	RFA-MD-21-004	 Letters of intent due 7/20/21 Applications due 8/24/21 	
Companion Funding Opportunity	None		
Number of Applications	See Section III. 3. Additional Information on Eligibility.		

https://grants.nih.gov/grants/guide/rfa-files/RFA-MD-21-004.html



Action - BRAIN FOA

First NIH FOA using Plan to Enhance Diverse Perspectives as a consideration for scoring

Department of Health and Human Services

Part 1. Overview Information

Participating Organization(s)

National Institutes of Health (NIH)

Components of Participating Organizations

National Institute of Mental Health (NIMH)

National Eye Institute (NEI)

National Institute on Aging (NIA)

National Institute on Alcohol Abuse and Alcoholism (NIAAA)

National Institute of Biomedical Imaging and Bioengineering (NIBIB)

Eunice Kennedy Shriver National Institute of Child Health and Human Development (NICHD)

National Institute on Deafness and Other Communication Disorders (NIDCD)

National Institute on Drug Abuse (NIDA)

National Institute of Neurological Disorders and Stroke (NINDS)

National Center for Complementary and Integrative Health (NCCIH)

Funding Opportunity Title

https://grants.nih.gov/grants/guide/rf a-files/RFA-MH-21-180.html

BRAIN Initiative: Reagent Resources for Brain Cell Type-Specific Access and Manipulation to Broaden Distribution of Enabling Technologies for Neuroscience (U24 Clinical Trial Not Allowed)



Initial UNITE Recommendations



- Publicly commit to identifying and correcting any NIH policies or practices that may have helped to perpetuate structural racism – Published 3/1/21
- Continue to aggressively implement approaches to address the "Ginther Gap" and enhance portfolio diversity - Ongoing
- Launch a multi-phased, -tiered, and -integrated Common Fund Initiative focused on transformative health disparities research initiatives to reduce health disparities/ inequities – RFAs published 3/26/21
- Ensure a robust NIH Enterprise-wide commitment to support the NIMHD FOA focused on the effects of structural racism and discrimination on health disparities/inequities; encourage funding levels that are commensurate with overall IC resources RFA published 3/23/21 with 25 ICOs
- Develop a sustainable process to systematically gather and make public the demographics of our internal and external workforce



Action — NIH Data by Race/Ethnicity, Disability Status

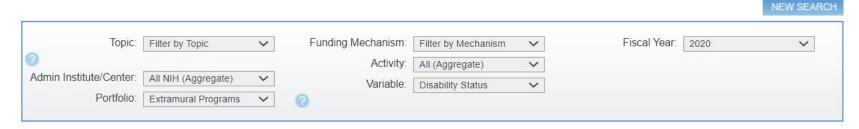




REPORTS

Home > Report Catalog > Report Catalog Results

Search Results for Reports and Statistics



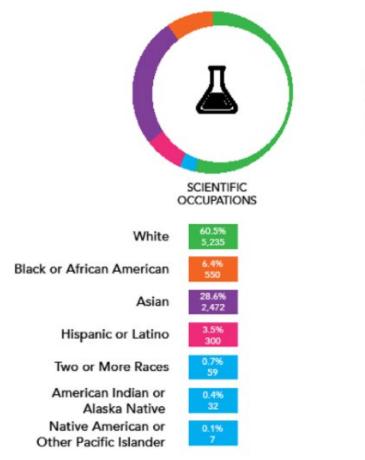


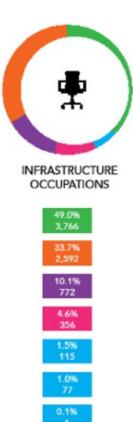
https://report.nih.gov/sites/report/f iles/docs/NIH Principal Investigator s by Gender Race Ethnicity and Disability 2016-2020 02 23 2021 PDF.pdf



Action - NIH Internal Data FY 21. Q2

RACE / ETHNICITY









Employees classified in the five racial groups or Two or more races are all non-Hispanic or Latino. Employees classified as Hispanic or Latino may identify with any combination of the five racial categories.

https://www.edi.nih.gov/people/res ources/advancing-racial-equity/nihworkforce-profile-fy21q02





UNITE Recommendations and Actions Going Forward

UNITE Actions/Priorities Going Forward – Next 6 Months



 To facilitate HD/MH/HE research, the President's budget has proposed increased funding for NIMHD, NINR, NHLBI, and FIC

UNITE Actions/Priorities Going Forward – Next 6 Months



- To facilitate HD/MH/HE research, the President's budget has proposed increased funding for NIMHD, NINR, NHLBI, and FIC
- Additional FOAs that focus on IC-specific disease/topic areas related to HD/MH/HE
- Develop programs to spur institutional culture change in support of inclusivity and equity



Faculty Institutional Recruitment for Sustainable Transformation (FIRST)

Overarching Goal

Create cultures of inclusive excellence

Program Objectives:

- Faculty cohort model for hiring, multi-level mentoring, professional development
- Integrated, institution-wide systems to address bias, faculty equity, mentoring, and work/life issues
- Coordination and Evaluation Center (CEC): Independent program evaluation - faculty and institutional level

Estimated Funds Available: \$241 M over 9 years

Inclusive Excellence Initial FIRST Cohorts















Inclusive Excellence FIRST Coordination and Evaluation Center



UNITE Actions/Priorities Going Forward – Next 6 Months



- To facilitate HD/MH/HE research, the President's budget has proposed increased funding for NIMHD, NINR, NHLBI, and FIC
- Additional FOAs that focus on IC-specific disease/topic areas related to HD/MH/HE
- Develop programs to spur institutional culture change in support of inclusivity and equity
- Increase URG career opportunities, starting with increasing IC participation in Science Education Partnership Award (SEPA) – targeting K – 12 STEM education



UNITE Actions/Priorities Going Forward – Next 6 Months



- Examine NIH staff (e.g., PO, SRO) interactions with applicants (e.g., URG applicants) to address bias or inequities that may impact funding opportunities
- Develop programs to expand NIH interactions with and support of HBCUs, TCUs and other MSIs



Injustice anywhere is a threat to justice everywhere

Martin Luther King, Jr







Leading Edge



Commentary

Affirming NIH's commitment to addressing structural racism in the biomedical research enterprise

Francis S. Collins,^{1,*} Amy Bany Adams,² Courtney Aklin,³ Trevor K. Archer,⁴ Marie A. Bernard,^{5,6} Ericka Boone,⁷ John Burklow,⁸ Michele K. Evans,⁶ Sadhana Jackson,^{2,9} Alfred C. Johnson,¹⁰ Jon Lorsch,¹¹ Mia Rochelle Lowden,¹² Anna María Nápoles,¹³ Anna E. Ordóñez,¹⁴ Robert Rivers,¹⁵ Victoria Rucker,^{5,16} Tara Schwetz,³ Julia A. Segre,¹⁷ Lawrence A. Tabak,³ Monica Webb Hooper,¹³ Carrie Wolinetz,³ and NIH UNITE

DOI: 10.1016/j.cell.2021.05.014 (2021).



The NIH UNITE Initiative

UNITE Co-Chairs

- Marie A. Bernard, NIH Office of the Director/Office of the Chief Officer for Scientific Workforce Diversity
- Alfred Johnson, NIH Office of the Director/ Office of Management
- Lawrence Tabak, NIH Office of the Director

UNITE Program Manager

 Victoria Rucker, Center for Information Technology/ NIH Office of the Director

UNITE Program Support

- Brittany Chao, NIH Office of the Director
- Marzjah Esther, NIH Office of the Director



U

Courtney Aklin (IMOD/OD)

Mia Rochelle Lowden (ORIP/OD)

Monica Webb Hooper (NIMHD)

Shelli Avenevoli (NIMH)

Dexter Collins (FIC)

Laura Cooper (NIAMS)

Kevin Davis (CIT)

Leslie Littlejohn (NIAMS)

Troy Muhammad (NCI)

Ian Myles (NIAID)

Roland Owens (OIR/OD)

Kelly Ten Hagen (NIDCR)

Brian Trent (NEI)

Della White (NCCIH)

- +Cara Finley (IMOD/OD)
- +Melissa Laitner (OD)
- +Vanessa Marshall (NIMHD)
- +Kamilah Rashid (IMOD/OD)

N

Michele K. Evans (NIA) Anna María Nápoles (NIMHD)

Robert Rivers (NIDDK)
Gwen Bishop (NIDCD)

Vence Bonham (NHGRI)

Juanita Chinn (NICHD)

Janine Clayton (ORWH/OD)

Kathy Etz (NIDA)

Justin Hentges (AoU/OD)

Daryl Holder (CC)

Samantha Jonson (NCATS)

Joan Romaine (NIAAA)

Asha Storm (NIBIB)

Shannon Zenk (NINR)

+Marzjah Esther (OD)

J

Trevor Archer (NIEHS)

Marie A. Bernard (COSWD/OD)

Treava Hopkins-Laboy (OD)

Alfred Johnson (OM/OD)

Talin Barnes (NIEHS)

Gwyn Collins (NCI)

Charles Egwuagu (NEI)

Courtney Fitzhugh (NHLBI)

Kenneth Gibbs (NIGMS)

Kendall Hill (CSR)

Camille Hoover (NIDDK)

Laura Koehly (NHGRI)

Shawn Lewis (NINR)

Marguerite Matthews

(NINDS)

Shaun Sims (NIBIB)

Brenda Robles (CC)

+Melissa Espinoza (NIA)

J

Amy Bany Adams (NINDS) John Burklow (IMOD/OD) Sadhana Jackson (NINDS, NCI)

Mohammed Aiyegbo (NIAID)

Albert Avila (NIDA)

Samantha Calabrese (NICHD)

Angie Cruz-Albertorio (NCATS)

Carla Garnett (OCPL/OD)

Lakshmi Grama (NCI)

Carl Hashimoto (OIR/OD)

Nakia Makonnen (NIDCD)

Eric Refsland (NIAID)

Eric Sid (NCATS)

Wayne Wang (NHLBI)

Cassie Williams (NIAAA)

+Jesse Isaacman-Beck (IMOD/OD)

E

Ericka Boone (OER/OD) Jon Lorsch (NIGMS) Anna E. Ordóñez (NIMH)

Eddie Billingslea (ORWH/OD)

Tiffany Calvert (NIBIB)

Rena D'Souza (NIDCR)

Zeynep Erim (NIBIB)

Leonardo Garzon-Velez (FIC)

Bettie Graham (NHGRI)

Leah Hubbard (NCI)

Patricia Jones (NIA)

Vonda Smith (CSR)

James Washington (NINDS)

Maryam Zaringhalam (NLM)

+Mark Stevens (OM/OD)

Committee Co-Chairs +Staff Leads



Scientific Workforce Diversity Seminar Series SWDSS

Monday, September 27, 2021, 1:30–3:00 pm "Is Implicit Bias Training Effective?"

Outside Panelists:

- Marcus Brauer University of Wisconsin
- Molly Carnes University of Wisconsin
- Shelly Correll Stanford University
- Frank Dobbins Harvard University
- Robert Sellers University of Michigan



https://videocast.nih.gov/watch=43767.

SWDSS



October 25, 2021 2-3 p.m. NASEM Briefing

The National Academies of Academies of MEDICINE

About Us

Events

Our Work

Publications

To

https://diversity.nih.gov/science-diversity/swd-seminar-series.

Addressing Diversity, Equity, Inclusion, and Anti-Racism In 21st Century STEMM Organizations: A Summit

Scientific Workforce Diversity Seminar Series

Achieving Equity in Faculty Hiring: Pros and Cons of Cohort Recruitment



December 8, 2021 1 – 2 p.m.



Great minds think differently.

- Check out our website: <u>diversity.nih.gov</u>
- Sign up for our <u>quarterly newsletter</u> and visit our <u>SWD blog</u> for twice monthly updates
- Follow us on Twitter @NIH COSWD
- Email us at <u>SWD_Talks@nih.gov</u>